

John Levin, the first UCR Bank of America Professor of Education Leadership, is Director of the California Community College Collaborative, or C4, which is based at the Graduate School of Education at UC Riverside.

“Nationally, community colleges are viewed as the route to economic prosperity and social



well-being for the country and its citizens,” says Levin. “These institutions are also the economic and social safety net for millions of Americans. In California, both prosperity and social justice are front and center in the state’s history and no doubt these will continue as the major issues in the future. Community colleges are inextricably linked to this future.”

C4 welcomes collaboration with policy centers, university researchers, and community college practitioners. Among the many organizations and individuals collaborating on the C4 agenda are:

- California Community Colleges Chancellor’s Office
- UCLA
- UC Santa Cruz
- USC
- Riverside Community College District
- Los Angeles Community College District
- Chaffey College
- Academic Senate for California Community Colleges
- Butte College
- University of North Carolina-Greensboro
- North Carolina State University
- Maricopa Community College District

C4 California
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at

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C4 at UCR will be a place that generates innovative new ideas, approaches, and programs for improving the quality of student learning in California’s community colleges

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What is C4?



The California Community College Collaborative at the University of California, Riverside (C4 at UCR) is a collaborative research and policy center established by the University of California's Office of the President and the Chancellor's Office of the California Community Colleges. C4 collaborates in research and organizational development with researchers, policy centers, university and community college systems, and community college practitioners.

The C4 Mission

C4's mission is to improve community colleges, including the quality of student learning in California's community colleges, by providing influential data-driven research that addresses the growing diversity of students and complexity of institutional mission. Our research will inform policy at both the institutional and state levels.

C4's Agenda

C4's agenda of research projects and organizational development activities fit into five domains:

1. *Community College Policy Research*
2. *Community Colleges as Learning Environments*
3. *Community Colleges as Educational Organizations*
4. *Community Colleges as Institutional Systems*
5. *Organizational Development, including professional development for Community College Faculty, Leaders, and Policymakers*

C4's Long Range Goals

- To support and conduct empirically based research on community colleges that is used by practitioners to improve institutions and by policy analysts to formulate local and state strategies that improve the quality and capacity of California's community colleges, as well as community colleges nationally.
- To provide service to community colleges through a number of activities including forums, workshops, seminars, consulting, as well as a Higher Education Administration and Policy Ph.D. program.

Advisory Council

- Mr. Steve Bruckman, Executive Vice Chancellor, Chancellor's Office of the California Community Colleges
- Mr. Tom Campbell, Dean, Haas School of Business, University of California-Berkeley
- Dr. Phil Day, President and CEO, National Association of Student Financial Aid Administrators
- Dr. Mark Drummond, Chancellor, Los Angeles Community College District
- Mr. Paul Elsner, Los Vientos, Inc.
- Ms. Gerri F. Fiala, National Center on Education and the Economy
- Dr. Jerome Hunter, Chancellor, North Orange County Community College District
- Mr. Scott Lay, President, Community College League of California
- Professor John S. Levin, Graduate School of Education, University of California-Riverside
- Dr. Sara Lundquist, Vice President, Student Services, Santa Ana College
- Dr. Richard Mahon, Senate President, Riverside Community College
- Dr. Eduardo J. Marti, President, City University of New York Queensborough Community College
- Mr. James F. McKenney, Vice President of Economic Development and International Programs, AACC
- Mr. José Millan, Vice Chancellor, Economic and Workforce Development, Chancellor's Office of the California Community Colleges
- Dr. Mark Rocha, President, West Los Angeles College
- Dr. Salvatore G. Rotella, Chancellor Emeritus, Riverside Community College District
- Ms. Sandra V. Serrano, Chancellor, Kern Community College District
- Dr. Dianne G. Van Hook, Superintendent/President, College of the Canyons
- Dr. Wayne D. Watson, Chancellor, City Colleges of Chicago